



Delivering Progress

# Policy and Management Consulting Group

## PMCG Newsletter №10: Summarizing 2016 year



### Looking Back at 2016

*With 2016 now in the past, we would like to summarize another year at PMCG with you and, above all, thank everyone who has contributed to our ongoing success.*

*2016 was a busy and interesting year, in which challenges were confronted and overcome, successes were achieved, and opportunities were grasped. We are honored to have been awarded 1st place for Excellence in Consulting in the Gabriel Al-Salem International Award – Consulting Without Borders.*

*We also entered new markets - Liberia, Azerbaijan and Kazakhstan - and again created a synergy of international experience and local context, while enhancing the capacities of our clients and advising governments on designing effective and efficient policies.*

*Our team has also grown. We have activated our office in Washington, D.C. and appointed Khatuna Khvichia, a renowned professional with over 15 years of extensive experience in the field of international development as new Director of the USA office.*

*During last year, we also made new friends and strengthened relationships with older ones, without whom we wouldn't be able to make a significant impact.*

*Looking ahead, we hope for a similarly prosperous 2017, in which we can deliver yet more progress.*

*Aleksis Aleksishvili, CEO and Chairman*

## Awarded with 1st place in the Gabriel Al-Salem Foundation's International Award



We are honored that our project supporting the Government of Adjara's program budgeting within the USAID Good Governance in Georgia (G3) program, run by Management Systems International (MSI) has won 1st place in the Gabriel Al-Salem Foundation's International Award "Consulting Without Borders". We would like to congratulate the project team for this acknowledgement. This again shows the value of applying international best practices to the local context.

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## Eastern Europe and Balkans



### Improving Business Regulatory Environment and Fiscal Efficiency in Albania

The main objective of the project is to improve the overall economic and the doing business environment in the Republic of Albania, in line with the objectives of the Government, towards trade facilitation, deregulation, improvement and easing of procedural and bureaucratic issues.

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### Working with Kosovo to Create a More Business Friendly Environment and to Develop Tourism Sector

PMCG was contracted under USAID Partnership for Development (PFD) program to support the Government of Kosovo (GoK) to successfully implement its 2015-2018 program, focused on [creating a business-friendly](#), regionally competitive business environment that will attract foreign investment in Kosovo.

In parallel, PMCG worked on [developing tourism sector in Kosovo](#), which is one of the crucial fields for the country's economic development, private sector and economy in general.

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### Building Capacity of Organizations in Kosovo to Implement USAID-Funded Activities

The USAID-funded Advancing Kosovo Together (AKT) program is a three-year activity aimed to increase constructive inter-ethnic cooperation and interaction, particularly between majority and minority populations, and represents a vital contribution to security and stability in the Balkans. The program is focused on fostering positive and constructive inter-ethnic cooperation between the majority and minority communities in addressing common problems of unemployment, social needs, and municipal services.

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## Middle East and Africa

### Revenue Generation for Governance and Growth in Liberia

PMCG, as part of a consortium led by DAI International, has launched a project under the USAID Revenue Generation for Governance and Growth (RG3) program, aimed to increase the capacity of the Ministry of Finance and Development Planning (MFDP) and the Liberia Revenue Authority (LRA) to achieve better revenue mobilization. The project team will support the MFDP to formulate sound, predictable, and fair revenue policies. At the same time, it will assist the LRA to implement policies for revenue collection in an effective, efficient, and transparent way.

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## Evaluating USAID Iraq's Administrative Reform Project - TARABOT

PMCG, in consortium with QED Group, is conducting a performance evaluation of USAID Iraq's Administrative Reform Project (Tarabot), which aims to support the Government of Iraq (GoI) to achieve its strategic goal of improving the functions of public institutions, and the quality of service delivery through better governance and improved management of human and fiscal resources.

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## Central Asia



### Working with Central Asian Countries Toward Economic Progress

PMCG, in association with DAI International, is working on a USAID-funded program entitled Competitive Trade and Jobs (CTJ) Activity in Central Asia. The project covers Kazakhstan, the Kyrgyz Republic, Tajikistan, Turkmenistan, and Uzbekistan and aims to increase the competitiveness of Central Asian economies in order to increase exports in horticulture and improve transport and logistics sectors that operate regionally, to reduce the time and cost of trading across borders, and to create or maintain jobs.

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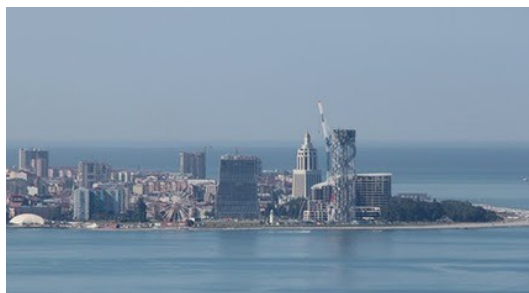
## Caucasus

### Supporting Azerbaijan to Reform Fiscal Policy

PMCG is engaged in a framework contract awarded by the European Commission in the consortium led by ADE under lot 11 – Macroeconomy, public finance and statistics. The aim of the project is to provide assistance to the Center for Analysis and Communication of Economic Reforms under the President of the Republic of Azerbaijan in reforming fiscal policy and legal framework.

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## Sustainable Regional Development in Georgia



### Continuing to Support Regional Development and Local Governance

PMCG, as part of the USAID Good Governance Initiative (GGI) program, is continuing to work with local governances to facilitate regional development. At present, PMCG is working with the cities of Batumi and Akhaltsikhe to design their respective city development strategies and spatial urban development plans.

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## Facilitating Transparency and Accountability in Batumi, Kutaisi and Akhaltsikhe

PMCG, as part of the USAID Good Governance Initiative (GGI) program, is continuing to work with local governances to facilitate regional development. At present, PMCG is working with the cities of [Batumi](#), [Kutaisi](#), and [Akhaltsikhe](#) to design their respective city development strategies and spatial urban development plans.

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## Introducing Quality Management Systems in Municipalities of Georgia

PMCG is supporting Batumi and Akhaltsikhe municipalities to establish and implement Quality Management Systems (QMS) based on ISO 9001:2015 standard requirements, while also helping Kutaisi to improve its current systems and standards.

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## Developing the Strategy and Action Plan for High Mountainous Regions of Georgia

The importance of Georgia's mountainous regions is often undervalued but, in reality, these regions offer many advantages and opportunities that can benefit the whole country. With this in mind, PMCG is supporting the Ministry of Regional Development and Infrastructure (MRDI) to develop a methodology to prepare both the Strategy for the High Mountainous Regions of Georgia and the Strategy and Action Plan for Developing the High Mountainous Regions of Georgia.

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## Municipal Infrastructure



## Introducing Waste Management Standards in Kvemo Kartli Region, Georgia

As a member of the consortium led by HPC AG, PMCG will supervise construction to ensure punctual and effective construction of the new sanitary landfill. In addition, PMCG will oversee all activities and ensure that all procurement is carried out in accordance with the EBRD's Procurement Policies and Rules (PP&R), and will provide support to review the present design, technical specification, and development of tender documentation.

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## Enhancing Georgian Self-Governments in Spatial Planning, Asset Management and Capital Investments

PMCG, under a consortium led by Ecorys Netherlands B.V., starts working with Georgian self-governments to enhance their institutional capacity, systems and resources for public service delivery and investment management. The project team is focused on analyzing existing processes for capital investment planning and asset management information systems. In addition, emphasis is being placed on assessing gaps where local self-governments (LSGs) need support with their trainings.



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